



FERRIS STATE UNIVERSITY  
CHARTER SCHOOLS OFFICE

October 19, 2012

Jon Cool  
706 High St.  
Charlotte, MI 48813

Dear Mr. Cool:

This letter serves as an acknowledgement of your October 2, 2012 letter of resignation from the Board of Directors of Marshall Academy effective October 4, 2012.

Even though your tenure was short, I would like to take this opportunity to thank you for your willingness to serve Marshall Academy. Unfortunately, the law (PA 277 of 2011) specifically prohibits any type of family relationship between a Board member and an employee of the academy, management company or employee leasing company. Ferris State University authorized academies have lost several very conscientious board members because of the new law, including you. If your personal situation should change, we encourage you to reapply as a Board candidate.

We extend our best wishes to you in the future.

Sincerely,

Mindy Britton  
Compliance Auditor/Board Liaison  
Ferris State University Charter Schools Office

cc: John Swett, Board President  
Kate Witucki, MJ Management Services  
Bob Hamet, Field Representative



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Dear Members of the Marshall Academy Board:

Enclosed, is a **draft** of the report from the Marshall Academy Mid-Contract Review visitation conducted on September 26-27, 2012. You will note that the Academy received a total of **366** points out of a possible 480, resulting in an overall percentage of 76.2%. This score places Marshall Academy in the **Meets Standards** range for this portion of the review. Please recall that the Academy has scored in the **Deficient** range in the Annual Academy Performance Audit portion. Marshall Academy is currently in Phase 2 of the Charter Schools' Office Reinvigorating Excellent continuum.

We want to give Marshall Academy the opportunity to review the draft and return any comments to us before the final draft is prepared. We welcome any challenges to the findings; however, we request that you provide sound rationale and/or data to show why you believe the requested changes should be made. All responses should be forwarded directly to me. I will then disseminate your documents to the team who will make all final determinations. Please respond no later than **5:00 p.m., Monday, November 5, 2012**. If we do not hear from you by that time, we will assume that you have no challenges to the report. The Visitation Committee will consider any requests for changes and incorporate them in the final report as appropriate. The final draft will include results of the interviews with students, staff, parents, and Board members.

We value our relationship with Marshall Academy, and look forward to our continued relationship. Please call me at (231) 591-5807 or e-mail [rizzor@ferris.edu](mailto:rizzor@ferris.edu) if you have any questions or need clarification.

Sincerely,

Ronald S. Rizzo, Ph.D.

Associate Director of Charter Schools

cc: Mr. Brent Swan, Headmaster, Marshall Academy  
Mr. Art Willick, Visitation Chair  
Dr. Bob Hamet, FSU-CSO Team Member  
Mr. Larry Lindquist, FSU-CSO Team Member  
Mr. Lee Robinson, CSO Liaison Representative  
Ms Kate Witucki, MJ Management Services

Enclosure